

# Digitalization in the Oil and Gas Industry Challenges & Opportunities in CE European Region

Conference

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Society of Petroleum Engineers

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# Agenda Setting the scene: HSSE Business climate • RSI in digital What is age digitalization? Digitalization delivering value in Upstream Q&A

## **HSSE - Repetitive Strain Injury (RSI)**

## Severe health issues might occur!

- Human interface design
- Excessive mouse movement and clicking
- Bad posture

Cause

- Injury
- Lost time
- Productivity decrease

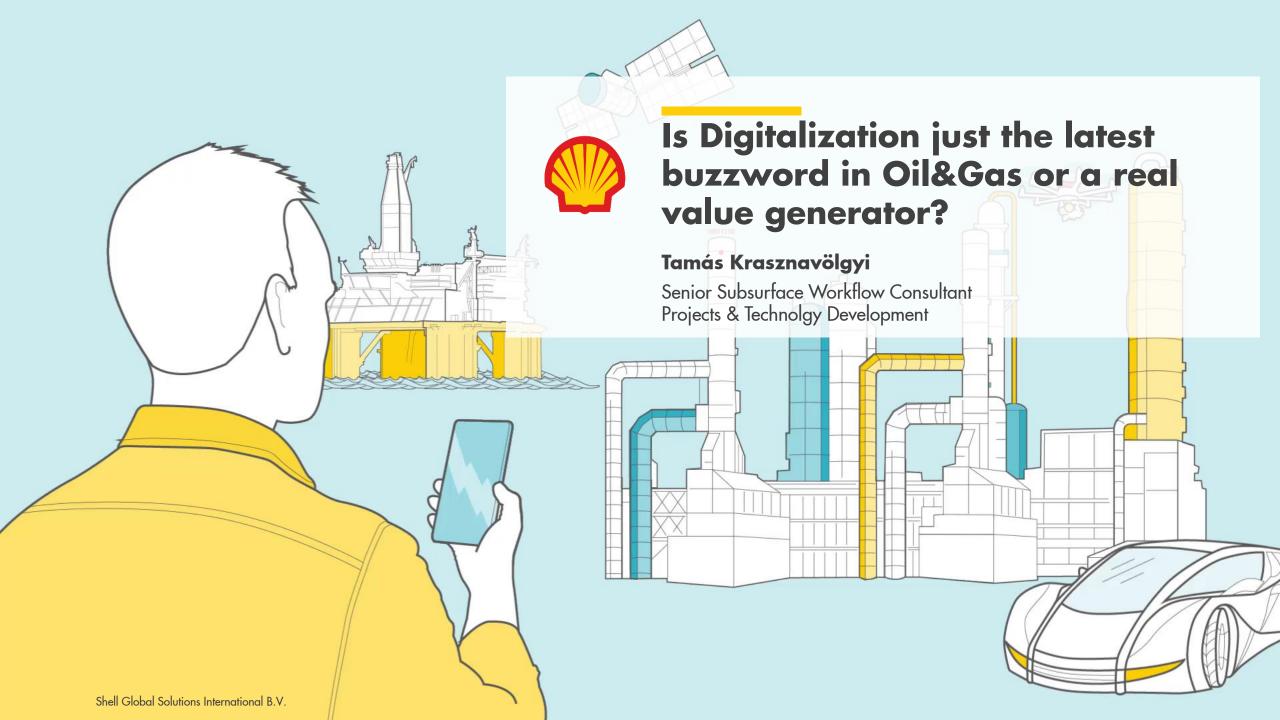




- Better UX design
- Minimize mouse travel clicks
- Influence vendors
- Use monitoring software



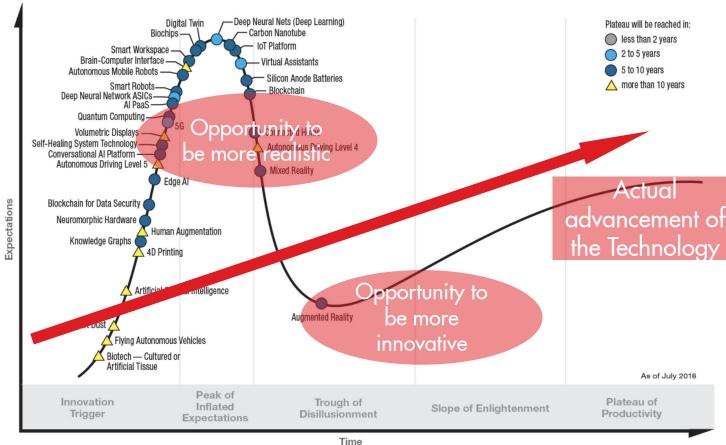




Digitalization definitely generates value. It's not just a hype!



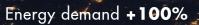
### **Hype Cycle** for Emerging Technologies, 2018



## **Energy Challenge 2050**









People in cities 75%

"Driven by the major forces of the energy transition and digitalisation, we'll likely see the re-making, over time, of the energy system."

### **BEN VAN BEURDEN**

## **Shifting Trends in Supply** and Demand Are Reshaping the Oil and Gas **Industry**

#### SUPPLY FORCES



#### Rise of new hydrocarbon sources

- Unconventional to be ~12% of global supply in 20251
- · Offshore to be ~18% of global supply in 20252



#### Changing geopolitical equations

- US Light Tight Oil (LTO) overtaking Middle Eastern operators as swing producers
- Changing role of OPEO<sup>3</sup>



#### Greater penetration of renewables

Renewable sources becoming increasingly economical (e.g. potential reduction of ~60% in cost of solar by 20254

#### New technologies and materials for hydrocarbons



Developments in advanced materials (e.g. nano-fluids for drilling) pushing efficiencies further

Notes: 1 Unconventional = Light Tight Oil and Shale gas, based on 2025 projection (BP Energy Outlook); 2 Offshore projection from 10% in 2013 to 18% in 2025 (BP Energy Outlook); 3 OPEC = Organization of the Petroleum Exporting Countries; <sup>4</sup> Forecasts by the International Renewable Energy Agency; 6 OECD = Organisation for Economic Co-operation and Development; <sup>6</sup> Hynek, Ann, "How Millennials Are Changing the US Economy", Market Realist, 1 March 2016,

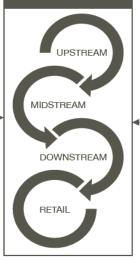
http://marketrealist.com/2016/03/millennials-driving-sharing-economy/

and Cardinal Financial, "Millennials and the Sharing Economy", 14

https://cardinalfinancial.com/2016/09/14/millennials-and-the-sharingeconomy/; 7 Based on 100 million electric vehicles as per the International

Energy Agency's Global Electric Vehicle Outlook 2016; 8 BOE/d = barrels of oil equivalent per day; 9 COP21 = 21st Conference of the Parties

#### DISRUPTING THE ENERGY VALUE CHAIN



#### **DEMAND FORCES**



#### Shift in global demand patterns

- 96% of demand growth from non-OECD<sup>5</sup> countries
- Fall in OECD demand
- Millennials embracing the sharing economy leading to reduced consumption<sup>6</sup>



#### Rise of electric vehicles and autonomous driving

Potential reduction in oil demand by ~1.5 million7 BOE/



#### Development of storage capabilities leading to possible Increase in adoption of renewables

· Battery storage developments will significantly influence the energy landscape and lead to higher adoption of renewables



#### New utility models smart grids

Real-time load balancing, network controls and connected markets, enabled by connected assets. machines, and advanced monitoring capabilities



#### Climate regulation and the push for emission reduction

Stricter emission rules as a number of countries have ratified the COP219 agreement

Source: World Economic Forum/Accenture analysis

## Digitalisation has a role in tackling climate change

#### **ENERGY**

Digital technologies can enable the integration of renewables onto the grid, improve efficiency and heighten transparency.

#### **HEALTH**

Digital technologies will put "a doctor in your pocket," allowing users to manage their own health via their smart device.

#### **BUILDINGS**

Digital technologies will increase comfort and reduce energy and water bills.

#### **WORK & BUSINESS**

Digital technologies enable telecommuting, virtual conferencing and save employees time and money.

#### **FOOD**

Digital technologies can help raise productivity and reduce food waste onto the grid, improve efficiency and heighten transparency.

#### **LEARNING**

Digital technologies can make education accessible, engaging, flexible and affordable.

#### **MOBILITY & LOGISTICS**

Digital technologies can help everyone reach their destinations faster, cheaper and safer.

#### **MANUFACTURING**

Digital technologies will place the customer at the center of a user focused service, cutting resource inputs at the same time.

GtCO<sub>2e</sub> abatement potential by sector (2030) 1.8 2.0 2.0 12.1 2.7 3.6 Mobility Agriculture Buildings Digital Manu-Energy

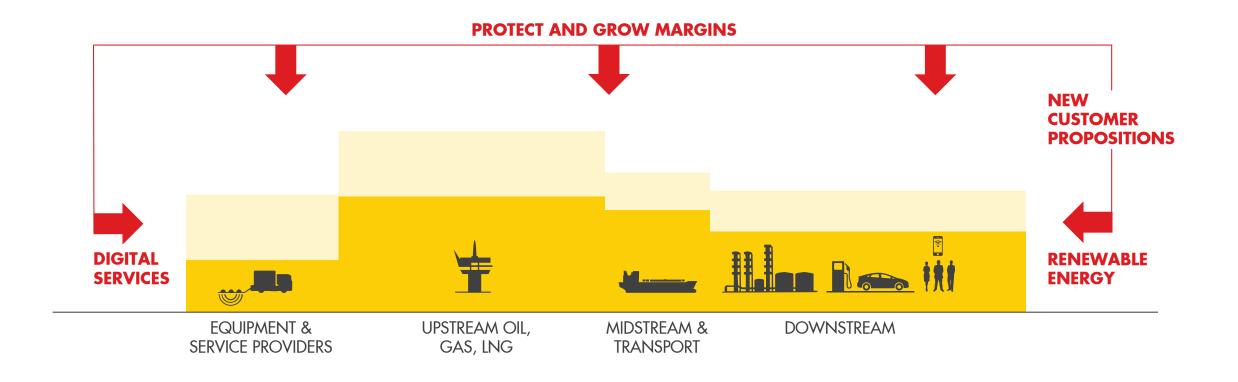
technologies

savinas

Global e sustainability initiative SMARTer2030 report

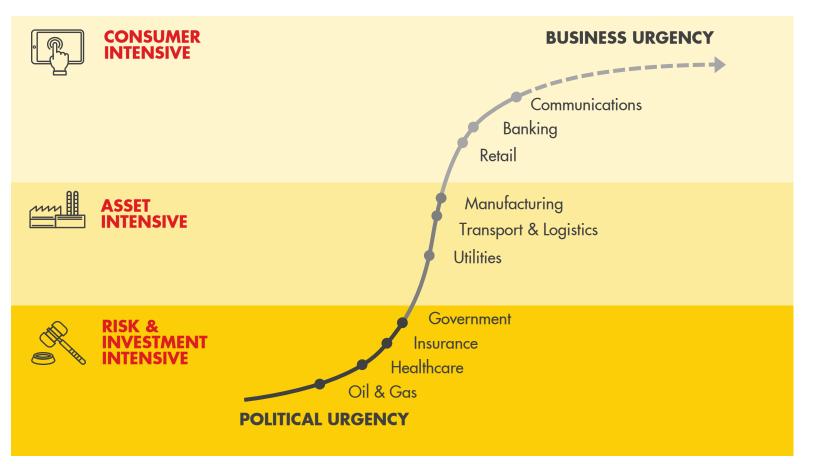
facturing

# Profit pools are shifting, challenging traditional models and creating new opportunities



## Oil & Gas is lagging in digitalisation, but the competition is moving

Industries are moving at different paces to implement digital transformation.



World Economic Forum focusing on digitalisation for Oil and Gas estimate a value of \$1 + TRILLION in the next 10 years

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## What does digitalisation mean to Shell

### **SHELL CONTEXT**

### **FOCUS**

- How Digital technologies can help address current business challenges
- Technologies that can have a substantial impact on our industry

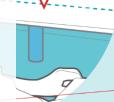
### IS NOT

- New
- An outcome
- One off thing
- Only in the future

### **INDUSTRY DEFINITION\***

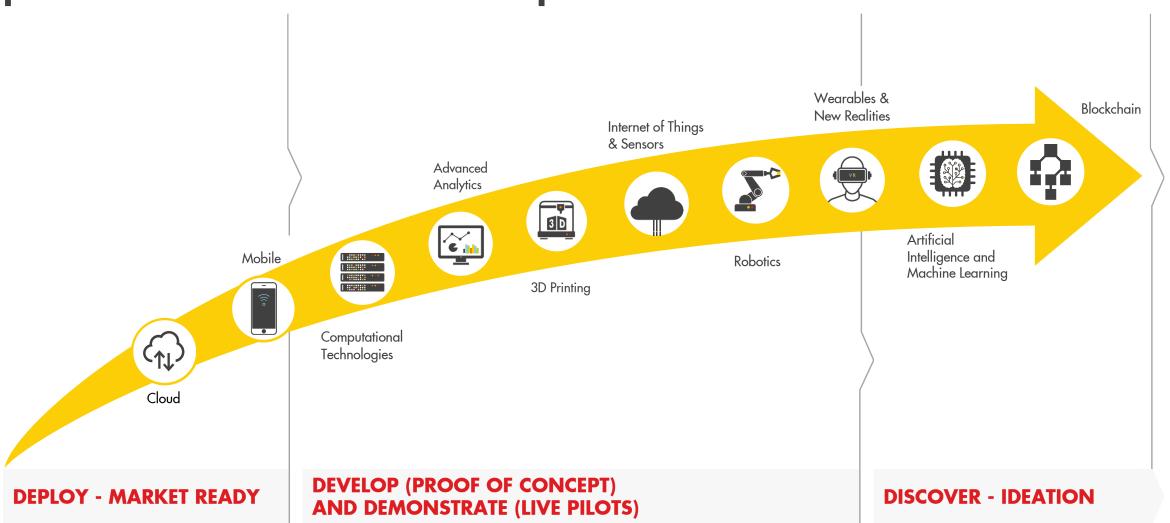
"The use of Digital technologies to change a business model and provide new revenue and valueproducing opportunities"

\*Industry definition has been sourced from Gartner

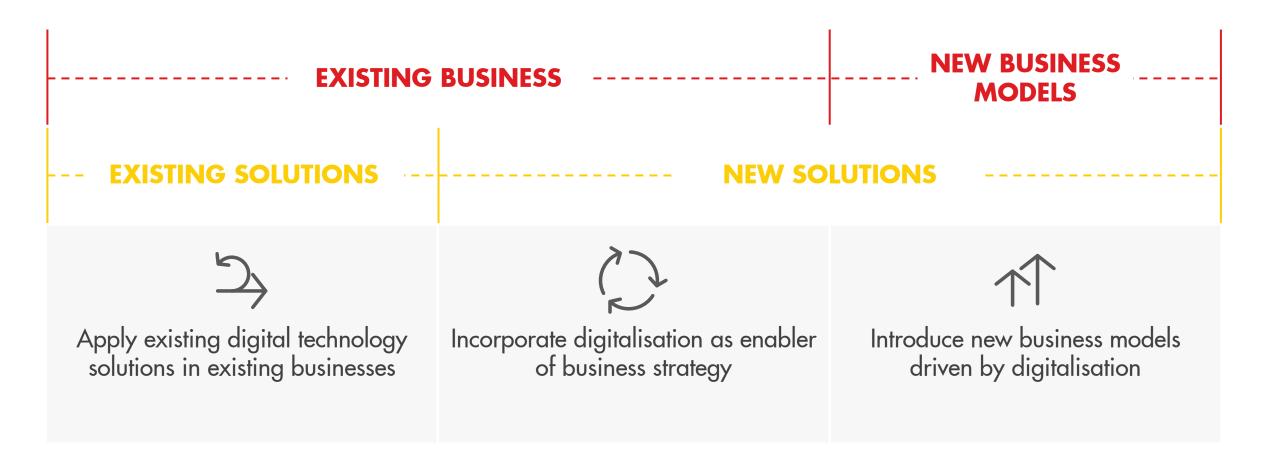


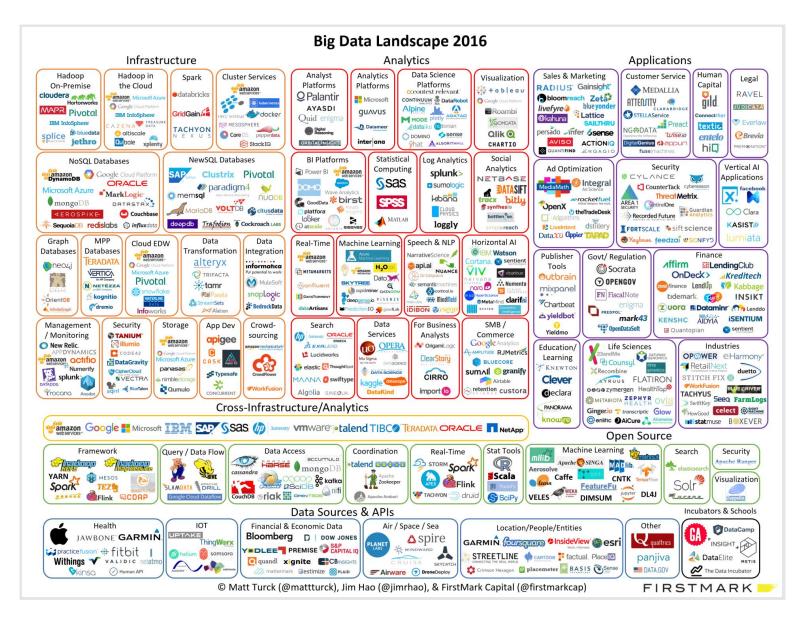


# Shell is focusing on digital technologies that are reaching an inflection point and have a substantial impact



## The focus of digitalisation with vary from business to business





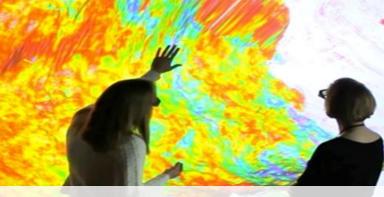
## Digitalisation delivering value in Upstream & Integrated Gas



**Safety & Environment** 



**Engineering & Construction** Efficient execution of capital projects



**Exploration** See what others can't see



**Well Delivery** Best in class wells



Optimise recovery & manage uncertainties



Production Increase reliability & availablity

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# Digitalisation delivering value in Downstream, Chemicals and New Energies



**Safety & Environment** Achieving goal zero



Engineering & Construction

Efficient execution of projects



Manufacturing
Increase availability and reliability



Trading & Supply
Products at the right location and right time

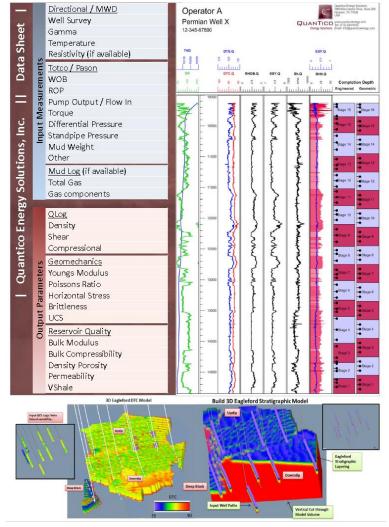


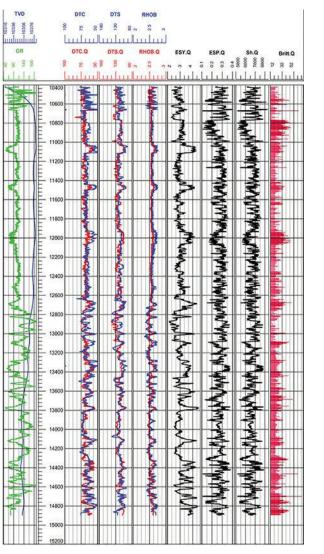
**Business**Easier to do business with



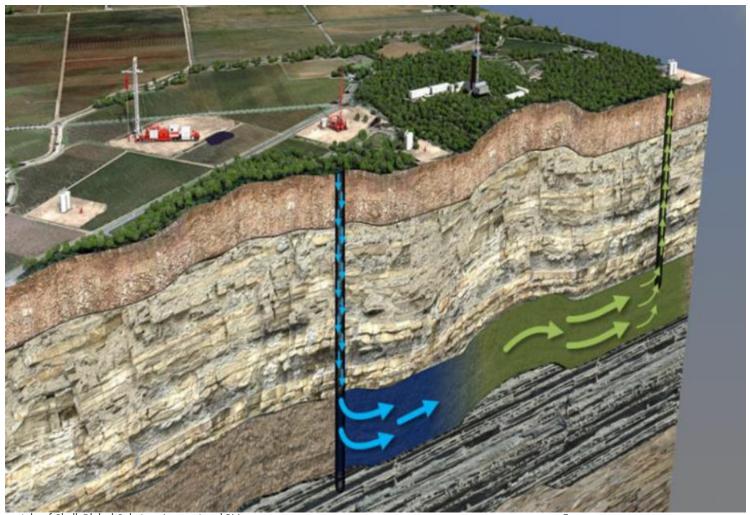
Customers
Seamless customer experience

# Industry examples – Qlog: Quantico Energy LWD Logs derived from Mudlogs





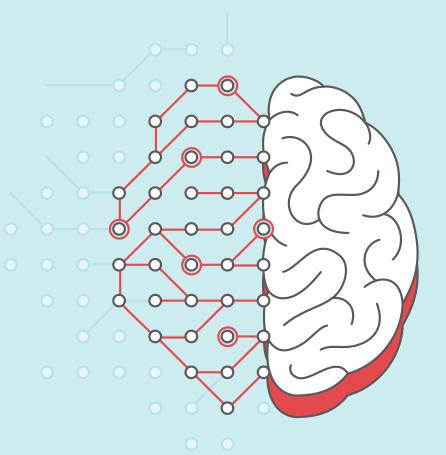
## Industry examples - Reservoir Engineering



### **Data Driven**

- Waterflood Optimisation
- Steam injection Optimization
- Sweetspotting for injection
- Sweetspotting for Production

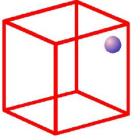
## Not just a change in technology







## Out of the box thinking: very first Groningen Pale Ale



# Data analytics solution from a total different industry

"De Bierbrouwerij" – Beer Brewery

IBM Watson analysed the ingredients that make
up beer, and compared the results with the past,
present and future of the city of Groningen. The
local brewery Martinus then went on to brew and
bottle a beer containing all the traits resulting in
our very first city beer!





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